

THE BADMINTON ASSOCIATION OF WESTERN AUSTRALIA (INC) trading as

BADMINTONWA

ABN 34 245 256 670

Established in 1924, incorporated in 1933



ANNUAL REPORT 2018

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OFFICE BEARERS, STAFF AND APPOINTMENTS 2018

OFFICE BEARERS AND BOARD MEMBERS

President	Mrs. Lily Buttrose
Vice President, Treasurer	Mr. Neal Miranda
Secretary	Ms. Eva Wu
Board Members	Mr. Mark Cunningham Mr. Ryan Lin Mr. Kim Rodgers Mrs. Janet Spellissy (appointed October 2018) Mr. Preetham Namaskumar (resigned July 2018) Mr. Samuel Fan (resigned June 2018)

BADMINTON WA STAFF

Executive Officer	Mr. Eugene Glazman
Administration Assistant	Mrs. Elaine Lee
Member Protection Officer	Mr. Eugene Glazman

COMMITTEE CHAIRPERSONS / COORDINATORS

Technical Officials	Mrs. Kelly Hoare
Coaching	Dr. Judith Cousins
Sporting Schools	Ms. Kay Terry MBE
High Performance	Mr. Ryan Lin / Mrs. Annie Sim
Events	Mr. Mark Cunningham
Grading	Mr. Tomas Tam / Mr. David Wheller
Junior Development	Mrs. Lily Buttrose
Inclusivity	Mr. Ian Bridge (resigned June 2018)

AUDITOR	Ms. Violette Schreiber MAS, FIPA
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PATRON	Mayor Tracey Roberts, City of Wanneroo
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STRATEGIC PLAN 2018-2020



BADMINTONWA

Our Vision: To *promote* widespread participation opportunities and increase the popularity of badminton as a fast, exciting and inclusive sport for all ages and abilities throughout Western Australia.

Our Mission: To *provide* Leadership and advocacy; Quality participation opportunities; Clear development pathways to success; and Promotion of the sport.

Our Values: Enjoyment, Excellence, Health, Integrity, Innovation, and Inclusiveness.

Organisation and Capacity Building	Participation and Development	Facilities	Events and Tournaments	Marketing and Communications
<p>To strengthen organisational capacity of Badminton WA in collaboration with key stakeholders</p> <ul style="list-style-type: none"> Governance & management <ul style="list-style-type: none"> Constitution, strategic plan, policies and procedures Organisational development <ul style="list-style-type: none"> Best practice governance / management structures operating effectively Human Resources <ul style="list-style-type: none"> Improve employee satisfaction Sufficient HR allocation according to priorities Committees <ul style="list-style-type: none"> Establish and support committees to help deliver products and services 	<p>To provide and broaden opportunities of participation. To build pathways to enhance individuals' full potential</p> <ul style="list-style-type: none"> Grassroots participation <ul style="list-style-type: none"> Increase membership Promote high quality, innovative and interesting programmes Promote and support all forms of recreational participation Player development <ul style="list-style-type: none"> Provide clear players development pathway from Foundation through to Talent, Elite and Master levels Offer resources, facilities and competition opportunities <ul style="list-style-type: none"> Continue to develop the highest standard players in Australia Coach education and accreditation Adopt BWF coaching framework and pathway Create opportunities and provide resources for coaching development 	<p>To ensure sufficient access to facilities and promote the presence of badminton being played in these venues</p> <ul style="list-style-type: none"> Maintain a good network of venues <ul style="list-style-type: none"> Provide opportunity for new centres to register interest on website Ensure up-to-date venue list is provided on website Work with sports centres to host more badminton activities <ul style="list-style-type: none"> Partner with centres to promote badminton, host a variety of activities and programmes, offer attractive conditions of use for badminton clubs and social players Work with key stakeholders to investigate the feasibility and develop a roadmap for a state badminton facility <ul style="list-style-type: none"> Assist regional associations to develop their own facilities as regional centres Provide associations with necessary documentation and support to present their business case for development 	<p>To enhance, promote and deliver positive and rewarding event experiences</p> <ul style="list-style-type: none"> Event Management <ul style="list-style-type: none"> Maintain a comprehensive events calendar Ensure compliance with Laws and Regulations Increase the reach and appeal of events to spectators and fans Organise and deliver quality events <ul style="list-style-type: none"> Build strong Event Management capabilities Technical officials <ul style="list-style-type: none"> Maintain training and development pathways for all categories of technical officials Develop the highest standard court officials Develop and retain volunteers and professional event administrators 	<p>To promote the positive image of badminton as a fast, exciting and inclusive sport in both community and competitive environments</p> <ul style="list-style-type: none"> Marketing <ul style="list-style-type: none"> Develop a comprehensive marketing plan Communications <ul style="list-style-type: none"> Implement a communication strategy on a variety of platforms Stakeholder relationships Strengthen partnerships and improve alignment with key stakeholders Target recreation centres Reach corporate sponsorship agreements. Sponsorships <ul style="list-style-type: none"> Enhance value proposition for potential sponsors Develop comprehensive material for attracting sponsors at different levels for different occasions across different media Maintain a positive image of badminton and integrity of the sport



Department of
Local Government, Sport
and Cultural Industries



Badminton
Australia



Australian Government
Australian Sports Commission

PRESIDENT'S REPORT

The “seas of change” of 2018 have been constant in presenting challenges to Badminton WA. However, where challenges reside, new opportunities would also evolve.

Organisation and Governance

We continued to cooperate well with our government and industry stakeholders.

The Association set on a fresh new start with the Strategic Plan for 2018 – 2020, the updated Constitution compliant to new Associations Incorporation Act, and a full Board with the re-nomination of the experienced and knowledgeable Kim Rodgers; the methodical and organised Eva Wu as our new Secretary; and Samuel Fan, who aspired to take our marketing and sponsorship to another level.

Samuel Fan resigned in June after exploring the area of engaging external consultant for sponsorship promotion. Preetham Namaskumar resigned in July. His efforts were dedicated to identify improvement plan on organisational capacity building. I thank both gentlemen for giving the consideration to volunteer as Board members and for their genuine intention and efforts to make a difference for the Association.

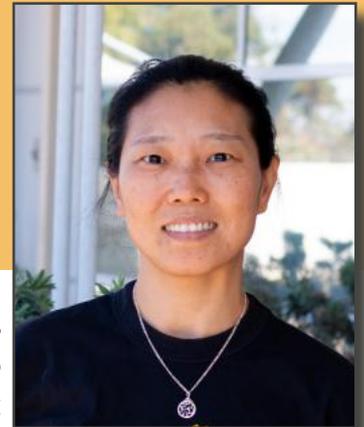
Neal Miranda, our Treasurer and Vice President, worked to keep Risk Management and Volunteer policies reviewed in addition to doing the monthly financial review; Kim Rodgers continued to provide valuable insights and support

on sports administration to ensure continuity; Eva Wu took to lead

on updating policies and procedure while inputting extraordinary effort and energy into the growing amount of Board activities and projects well outside the normal remit of the Secretary, in volunteering at events and club; Mark Cunningham continued to plough through the events calendar to ensure tournaments are run smoothly and made enjoyable for the players, making improvements along the way. Ryan Lin continued to try and keep the high performance and coaching portfolio on track while being busy with his study and work commitments. Janet Spellissy was invited to fill a casual vacancy and officially joined the Board in October, taking on the marketing and sponsorship portfolio.

Our committee chairs and coordinators have done an amazing job to keep the various organisational functions operating in order. However, it has become apparent that some areas are stretched with resources.

In a time of transition and increasing workload, we must also address staff and volunteer development, retention and succession which remains challenging territory given the Association’s financial and human resources reality.



PRESIDENT'S REPORT

continued

Participation and Development

We continued to be fully committed to grassroots participation through the increasingly popular Wings programme in the communities and Sporting Schools programme at schools.

Whilst plans were in place to expand the high performance squad to include junior players of wider age groups. Lack of availability of coaches and capacity has hindered the implementation.

Several coaching courses were planned and run, to conform to the new national coaching education and accreditation framework, covering Shuttle Time, Badminton Australia Level 1, and BWF Level 1. Details are reflected in this Annual Report under operational business.

There remains the challenge of matching players development pathway with the coaches development pathway in planning and implementation. This calls for a different approach to how we train and maintain the coaching “working force” to meet the demand of the needs of players at various developmental stages.

Facilities

We have maintained good relationship with all venues where our clubs and programme are located. We are up-to-date with our understanding of venues with badminton courts on offer and continue to provide this information to enquiries.

We continued to explore opportunities with key stakeholders such as councils, other sports, developers, and consultants to identify feasible option towards a state badminton facility.

We reached out to our member associations to provide support in maintaining the current facility and investigating development prospects.

Congratulations go to our Bunbury Association for the determined efforts in fundraising to upgrade the facility with proper playing mats - a winning point for attracting a record participation in the Bunbury Open.

Events and Tournaments

Badminton WA aims to host at least one national or international event each year. We planned an extensive mix of tournaments and worked to deliver each event to our best standard.

This was ensured through the Association’s long term commitment in building strong event management capability. We had sent key organising personnel to Badminton Oceania Event Management courses for the 2018 Australian Junior International and 2019 Perth International.

Tournament planning is a time consuming job largely taken up by staff. Small-scale training sessions were therefore offered locally to help people with an interest learn about Tournament Software.

Badminton WA Technical Officials have a reputation of high standard at the national and international events. The Committee actively conducted courses and assisted officials and candidates to improve through working in tournaments. Jiten Bhatt was nominated and won the RAC WA Sports Star Award as the Official of the Year, making Badminton the sport which was given the same award two years in a row!

We were successful in bidding for a BWF Future Series event in 2019, the inaugural Perth International, through which we aim to attract more international players in the years to come.

Marketing and Communications

This has traditionally taken up a lot of staff time to develop and manage on an ad hoc basis.

With a newly appointed Board member dedicated to marketing and sponsorship

as a portfolio, a committee would need to be re-instigated to work with the staff in adopting more strategic and structured approaches to develop a communications plan, and marketing materials and methods to promote badminton and help secure sponsorships.

The outcome of our work in membership service, junior high performance, tournaments, junior clubs, coaching, school programme, para-badminton, and technical officials are reflected in details within this Annual Report. I would like to thank all staff, our members and volunteers for the continuous contributions and diligence to help us achieve so much!

Let's gear up into 2019, a year with so much to unveil.

Lily Buttrose
President

EXECUTIVE OFFICER'S REPORT



A Note to Avid Report Readers

If you have seen our annual reports from previous years, you may notice that this edition has undergone a bit of a change, not so much in the look but, importantly, in the approach. The annual reports used to be a collection of a large number of smaller reports, each providing a lot of information about many different nuances (and sometimes excruciating detail) for a whole raft of activities and programmes. We are trying to do it differently this year, and aim to make the publication more informative by only providing key summaries and highlighting the most important developments that have happened during the year. At this point this is just an experiment, which may or may not continue, depending on feedback and also resources available to develop the next year's publication.

A significant part of previous years' reports was dedicated to listing all the tournament results - luckily now with the advent of Tournament Software you can always find nearly all of the required details online. You will find the respective link on page 18 of this report.

This annual report is not guaranteed to be free of errors or omissions which are quite possible as we embrace the new approach. Nevertheless, we hope that you find the new format useful. The next few pages of this report are dedicated to various aspects of our operation in 2018.

We remain open to your feedback and suggestions so please to get in touch with us and let us know your thoughts on what we could do better next time.

I would like to thank all my colleagues, the Board of Management, Committee Chairs and Coordinators, volunteers and supporters of our programmes and activities in 2018. Your role in achieving our successes and reaching new heights was paramount.

On behalf of Badminton WS I express our sincere thank you to the Department of Local Government, Sport and Cultural Industries; Healthway; Badminton Australia and Sport Australia; Badminton Oceania; City of Mandurah and MAPTO; City of Wanneroo, and all of our other sponsors for their generous support.

Eugene Glazman
Executive Officer

Membership - Players

Membership has remained stable in 2018 compared to 2017, with a slightly higher number of tournament players choosing to become full members rather than be charged event membership fees for every tournament they play. This can actually be seen as a hidden increase since the event membership numbers allow "double count" for those entering multiple events.

Encouraging growth in juniors continues, partially thanks to our Wings Junior Programme, and partially due to some new clubs that have joined us with a significant junior contingent. Senior (65+) membership also continues to grow; it appears that the "middle cohort" of adults of working age are somewhat less active in joining and supporting local clubs.



Data shown as per the Membership Register at 31 December of each respective year. The latest total for the 2018/19 membership year (as at 20/03/19) is 3034 members, including 90 secondary members.

- Note 1: Final numbers at the end of each respective membership year do differ as they include registrations received between 1 January and 31 March.
- Note 2: Membership numbers don't include Sporting Schools program participants, since only a fraction of participating schools provided the respective details.
- Note 3: Membership numbers do not include Secondary club members to avoid "double count".
- Note 4: Event members include an element of "double count" due to the nature of this membership category.

Membership - Clubs and Associations

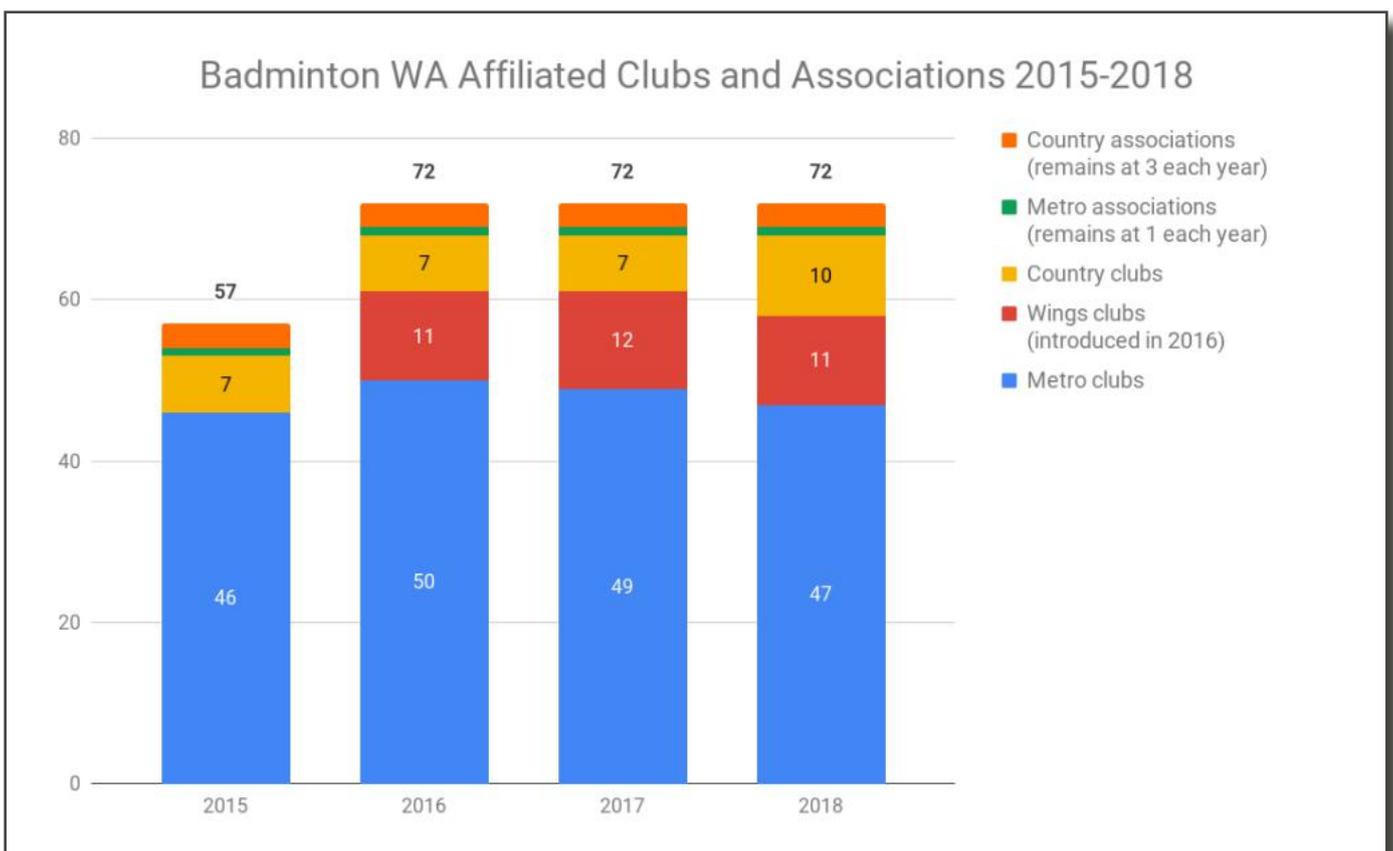
Our 4 affiliated associations - Bunbury & Districts, Geraldton & Districts, Eastern Goldfields, and South Suburban - have maintained their affiliation status with us, despite a number of challenges that they are facing with only very limited funding available to the regions and also the difficulties of attracting and retaining members and committee volunteers.

The number of affiliated clubs has also been stable (68 clubs) compared to last year; a small handful of clubs lapsed their affiliation in 2018, but also several new (or

"renewed") clubs - both Metro and Country - have affiliated with Badminton WA.

The network of Badminton WA's Wings Junior Clubs has currently stabilised at 11 clubs, covering both North and South of the River areas of Perth.

Several of our incorporated clubs have commenced and/or completed important work of ensuring compliance with the new Associations Incorporation Act 2015, and we have provided them with our assistance where possible.



Data shown as per the Membership Register at 31 December of each respective year. Final numbers at the end of each respective membership year do differ as they include affiliations received between 1 January and 31 March. Latest total for the 2018/19 membership year (as at 20/03/19) is 75 affiliated clubs and associations (3 new metro clubs became affiliated since 31/12/18).

Inclusivity and Para-Badminton

In February 2018 Badminton WA together with Badminton Australia have co-hosted the Li Ning Australian Para-Badminton Championships, held at the Kingsway Indoor Stadium. The event was attended by 21 athletes in all para-badminton classes except SU5. The event was followed by a training camp for tournament players and an open come-and-try session.

Reduction in inclusivity- and para-badminton related funding made it challenging to maintain the same level of para-badminton initiatives as in the three previous years. Our Inclusivity Officer Ian Bridge has tendered his resignation in June 2018, largely caused by this reduction in available funding. Nevertheless, a number of inclusivity-related activities continued throughout the year, introducing the sport to a variety of participants of different ages and abilities. One of such activities was organised in Bunbury with support from the local Bunbury & Districts Badminton Association, a commendable initiative on their part which we hope will open new participation opportunities to a number of people in that region.

Caitlin Dransfield is the only WA para-badminton player (or, for such matter, the only WA badminton player in history so far) who has received a Western Australian Institute of Sport scholarship to support her development towards very ambitious goals on the national and international para-badminton scene in 2019-2020. This year Caitlin has claimed Oceania's singles and mixed doubles title in the standing para-badminton class, as well as the

National title in singles and a number of silver and bronze medals in other events.



Caitlin Dransfield at the Victor Oceania Para-Badminton Championships in Geelong, November 2018

Grant Manzoney is another WA para-badminton athlete who has made very impressive progress in the last couple of years, and is currently the reigning Australian and Oceania champion in wheelchair singles (WH2 for Oceania) and men's doubles. Grant also has a number of important international events coming up in the lead-up to Tokyo 2020 where para-badminton will be making its Paralympic debut.

Junior Development

The Badminton WA Junior Development Programme consists of several different aspects that are operated through different formats and approaches, often incorporated or alongside other participation and development initiatives.

School Clubs and Training

- * School clubs evolve through various initiatives such as ATAR school-specific ex-curricular training, Badminton WA School Tournaments, Wings Programme, inter-school carnivals, and direct services from private coaches.
- * Most school clubs / groups operate independently. Some schools directly hire the services of coaches recommended by Badminton WA.
- * Most of these clubs are not affiliated, except for those within the Wings Programme.

School Tournaments

- * Four termly tournaments were attended by 550 players from schools.
- * School Sport WA has advertised the tournaments and sent a representative to help at each event.

WA District High School Country Week

- * Badminton WA successfully managed the badminton component of this five-day School Sport WA event for the tenth consecutive year.
- * BWF Shuttle Time and teaching resources were introduced to district high school teachers during the event.

Wings Programme

- * The Wings Programme has been successfully run in its 3rd year. 11 Wings Junior Clubs operated in Perth throughout 2018 with more than 240 members training and playing weekly.
- * Wings Team Challenge was successfully held on 1st July with 60 players.
- * More Wings players have attended mainstream Badminton WA sanctioned tournaments.

Junior Tournament Participation

- * Nearly every Badminton WA tournament has featured a junior division. Juniors players from the Wings Clubs, WA Under 15 High Performance Squad, State Team players, as well as participants from inter-state and overseas have entered and played in our tournaments.
- * Many of WA juniors competed well both partnering and against the adult players.



Podium of the LiveLighter WA State Junior Closed Championships (October 2018), U11 Mixed Doubles: (L-R) Winners Kaden Griffin & Mimi Ngo, runners-up Zhi-Ron Tan & Emily Eric.

High Performance

The Badminton WA high performance programme in 2018 once again focused on the Under 15 age group squad. This successful programme is headed by a very experienced coach Yuli Zheng, and once again its participants and graduates have dominated the award podiums of the majority of our junior competitions. In 2018 the WA Under 15 High Performance Squad has consisted of 14 competitive and talented young players. These youngsters benefit immensely from training together, which also helps form a strong bond between them, essential in the team competition situations.

The Board of Management of Badminton WA takes an opportunity to thank and acknowledge Ms. Yuli Zheng for her dedication, efforts and time spent training and developing the young badminton talents in Western Australia. We also would like to acknowledge Mrs. Annie Sim - the High Performance Programme Coordinator - for all her hard work in 2018.

State team results and individual national titles claimed by WA players are listed in the State Teams section on page 20 of this report. Unfortunately, due to low interest, Badminton WA was once again unable to field a team in the national Senior Carnival.

Continuing the tradition of WA producing young badminton talents, a number of juniors have been selected into Badminton Australia's 2018 National Junior Squads: Theodore Kang, Bernice Teoh and Hong Yuan Wong were part of the U17 Youth Development Squad, while Kai Chen Teoh was selected into the U19 Elite Development squad.

One of the highlights was the selection of Kai Chen Teoh to represent Australia at the TOTAL BWF Thomas Cup Finals in Bangkok in May; an achievement to be proud of for a player who was still 17 y.o. at the time of this top class open age team event. Kai Chen has also represented Australia in the LI NING BWF World Junior Championships in Markham, Canada in November where he was the Australian team captain.



KAI CHEN TEOH Age:18 Club: AN-YU BADMINTON ACADEMY
KC Team Captain

My proudest badminton moment is when recently I competed in the Australian Junior International and was singles runner-up & doubles winner
I am proud to be playing for Australia and will give my all for my country. I am inspired by Kento Momota, because of his discipline and hard working attitude.
I love playing in a team because the experience is shared and enjoyed by all team members.

WORLD JUNIOR CHAMPIONSHIPS
MARKHAM, CANADA



Kai Chen Teoh's player profile from Badminton Australia's Facebook page

Another WA player, Daniel Fan, has entered and participated in multiple international events and as a result has achieved the position of the highest ranked Australian men's singles player according to BWF rankings and maintained it for the most of the second half of 2018.

Coaching

In 2018 the coaching programme and activities included:

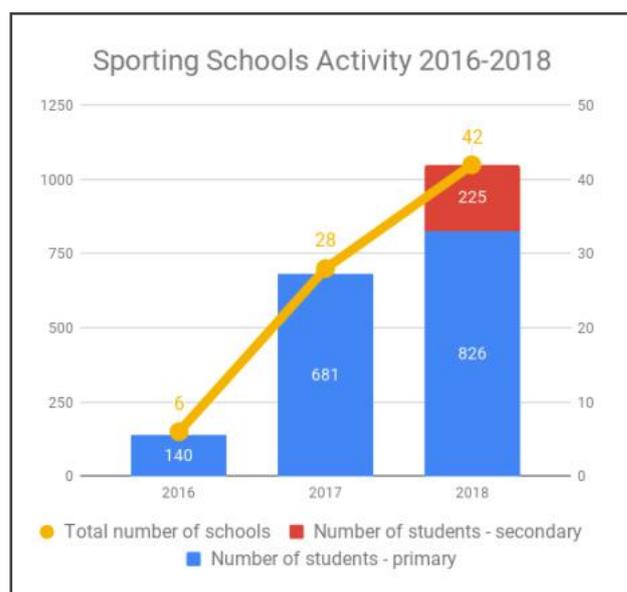
- * Provision of coaches for State Teams, High Performance squads, Sporting Schools sessions, Wings Clubs, groups and individuals.
- * Facilitating the first BWF Level 1 coaching course to be held in WA in two 2-day sessions (May and August 2018), presented by Ian Bridge and Robbie Thackham. 10 candidates have successfully completed the course and achieved this international qualification. Subsidies have been offered to course participants thanks to funding from the Department of Local Government, Sport and Cultural Industries.
- * Organising two BA Level 1 Coaching courses (May and November 2018), presented by Kay Terry. 16 candidates have successfully achieved this national qualification level.
- * Organising one ShuttleTime Teacher course (August 2018), presented by Lily Buttrose. 4 participants have achieved this entry level/grassroots internationally recognised qualification.
- * Organising two coaching forums (June and November 2018), providing coaches with Coach Development Activity points.
- * Organising one regional coaching trip (York), with a variety of coaching activities delivered by Kay Terry.
- * Subsidising one para badminton athlete to achieve a national coaching qualification.
- * Providing a direct link from the website to the Coaching Coordinator for all queries regarding the provision of coaches, courses and professional development, etc.

Qualified coaches in WA:

BWF Level 2 Coach	1
BWF Level 1 Tutor	1
BWF Level 1 Coaches	11
BA Level 1A Coaches	11
BA Level 1 Coaches	35
Shuttle Time Tutors	3
Shuttle Time Teachers	4

Sporting Schools

Sporting Schools is a federal government funded programme that enables primary and (from 2018) secondary schools to access funding and provide group sports coaching to their students. Badminton WA remains very active in this area, ranked second among all Australian states by number and reach of programmes delivered. This area of Badminton WA activity is coordinated by Kay Terry, and 11 qualified coaches were involved in the delivery of school badminton sessions in 2018.



Source: Sporting Schools portal

Technical Officials



Bradley Chen, nationally qualified umpire and recipient of Badminton WA's 2018 Service Award is at the peak of his vigilance as a service judge. Image credit: Hengky Manoppo

Badminton WA technical officials had an impressively busy year: an extensive line-up of local tournaments (including a BWF-sanctioned Australian Junior International), 3 WA State Teams, some spectacular international events - from Commonwealth Games in Gold Coast and Australian Open in Sydney to Thomas / Uber Cup Finals in Thailand and Yonex All England.

There also have been some significant development activities, with an umpiring course and a line judging course completed during the year. Paul Garvey and Eva Wu have achieved their BA Accreditation as nationally qualified umpires, while young Matthew Cunningham, Dawson Lawrence and Shakthi Angusamy became Bronze Junior Umpires.

Qualified Technical Officials in WA:

BWF Referee Assessor	1
BA Accredited Referees	3
BWF Umpire Assessor	1
BWF Certificated Umpires	2
BA Accredited Umpires	14
WA Junior Umpires - Bronze	3

WA Sports Star Award for Jiten Bhatt

This prestigious award is recognising the very high level of WA's technical officials. Even more remarkable is the fact that Jiten wins this category right after WA's Kelly Hoare won the same award in 2017. Jiten's highlights of 2018 included umpiring in the ultimate China-Japan showdown at the Thomas Cup Finals in Bangkok, Commonwealth Games in Queensland and more. Importantly, Jiten also continues to support the grassroots of our sport and is regularly seen at our state / community level events assisting upcoming officials.



Image credit: BadmintonPhoto / WA Sports Federation

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2018 Tournament Calendar

Dates	Event	Grades / Format
3 Feb	LiveLighter Junior Medallion Challenge (Inaugural - Armadale)	U11, U13, U15, U17 individuals (no XD)
17-18 Feb	LiveLighter Kingsway Tournament (KIS = Kingsway Indoor Stadium)	Adult grades, U15, wheelchair - individuals
24-25 Feb	Li-Ning Australian Para-Badminton Championships (KIS)	All para-badminton classifications
16 Mar	LiveLighter Upper School Tournament (KIS)	School year 11-12 Boys/girls doubles
14-15 Apr	LiveLighter South-West Championships (Inaugural - Mandurah)	Adult grades, U15 competitive, U15 recreational
2-3 Jun	LiveLighter Country Carnival (KIS)	Regional WA teams
16-17 Jun	LiveLighter Silver Cup (KIS)	Adult grades, U11, U15, wheelchair - individuals
22 Jun	LiveLighter Open Year School Tournament (KIS)	School year 7-12 Boys/girls doubles
1 Jul	Wings Junior Tournament (KIS)	Teams - Beginner and Intermediate divisions
5-6 Jul	LiveLighter State Junior Team Championships (KIS)	U11-U17 teams of 3 players
7-8 Jul	LiveLighter State Junior Individual Championships (KIS)	U11, U13, U15, U17 individuals
20-22 Jul	LiveLighter WA Open State Championships (KIS)	Adult grades
18 Aug	LiveLighter Interclub Team Challenge (KIS)	Affiliated club teams, Divisions A and B
1-2 Sep	Bunbury Open	Adult grades, U13, U15 individuals
7 Sep	LiveLighter Middle School Tournament (KIS)	School year 7-10 Boys/girls doubles
11-12 Sep	Asia-Pacific Under 19 Team Championships (KIS)	U19 (Sudirman Cup team event format)
13-16 Sep	Australian Junior International (KIS)	U19 individuals
7 Oct	LiveLighter WA State Junior Closed Championships (Inaugural - KIS)	U11, U13, U15, U17 individuals
13-14 Oct	LiveLighter Perth Championships (KIS)	Adult grades, U11, U15 individuals
3 Nov	LiveLighter Masters Team Challenge (KIS)	Masters teams 45+, 60+ Divisions
9 Nov	LiveLighter Middle School Tournament (KIS)	School year 7-10 Boys/girls doubles
24-25 Nov	LiveLighter Summer Championships (Inaugural - KIS)	Adult grades, U11, U15 individuals

Badminton WA programmes, events and activities are supported by



Department of Local Government, Sport and Cultural Industries



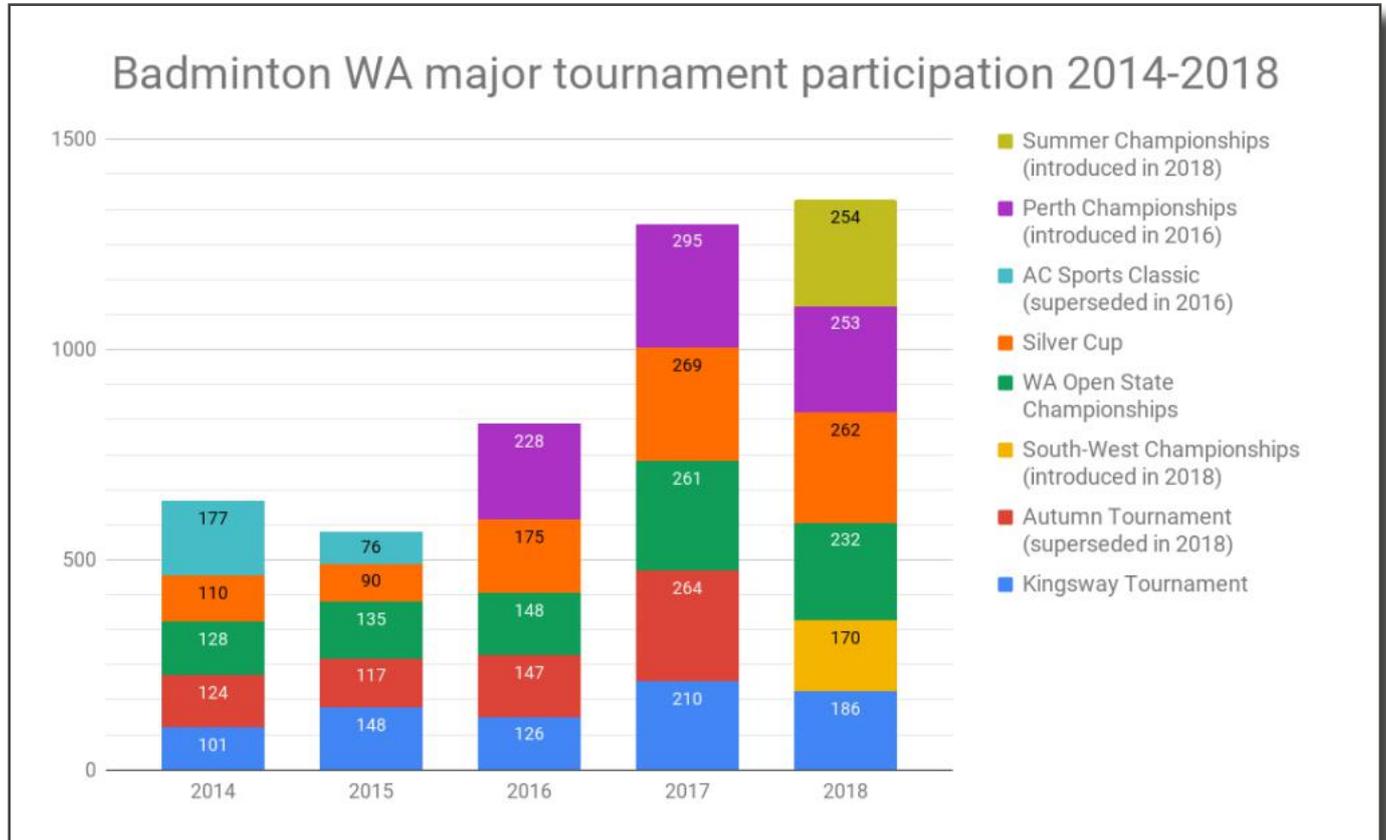
Events and Tournaments

The 2018 events calendar has been much busier than before, making it an exciting year for competitive badminton. Participation remained strong, and while the recent record player numbers per tournament haven't been exceeded, overall the total number of players across all tournaments continues to grow.

2 New Junior events (LiveLighter Junior Medallion Challenge in February, and LiveLighter Junior Closed State Championships in October) have been added to our tournament programme, as well as 1 new Senior event (LiveLighter South-West Championships held in Mandurah in April).

The WA Open Premier State Championships held on 21-22 July 2018 was the showcase event and offered prize money of \$15,000 in the Open division. Although we had hoped to attract more international and interstate players than actually entered, the standard of players that did enter was very high and made for a good entertaining event.

Our events programme continued to be supported by Our Naming Rights Partner Healthway promoting the LiveLighter message. Our new joint initiative was a LiveLighter Recipe contest, and 6 active and health-aware competition players have won gift vouchers.



Player numbers according to the Tournament Software data for the open / adult tournaments only.



WA State Champions
in Men's Doubles discipline
Yingxiang Lin and Kai Chen Teoh
at the LiveLighter WA Open Premier
State Championships, July 2018.
Photo courtesy of Hengky Manoppo

Tournament Results

WA STATE TITLES

LiveLighter WA Open Premier State Championships, Open division, July 2018

Men's Singles: Peter Yan (VIC)

Women's Singles: Kong Yi Jin (Malaysia)

Men's Doubles: Yingxiang Lin & Kai Chen Teoh (WA)

Women's Doubles: Lee-Yen Khoo & Joy Lai (SA/VIC)

Mixed Doubles: Zing Neng Lai & Jovie Sheen (WA/VIC)

WA JUNIOR STATE TITLES

LiveLighter Junior State Championships, July 2018

U11 Boys Singles: Jin Khoo (Malaysia)

U11 Girls Singles: Yang Xin Yi (China)

U11 Boys Doubles: Kaden Griffin & Zhi-Ron Tan (WA)

U11 Girls Doubles: Huang Ruo Heng & Yang Xin Yi (China)

U11 Mixed Doubles: Zhi-Ron Tan & Huang Ruo Heng (WA/China)

U13 Boys Singles: Jeremy Leon Chai (Malaysia)

U13 Girls Singles: Seryna Xiao (WA)

U13 Boys Doubles: Jeremy Leon Chai & Jin Khoo (Malaysia)

U13 Girls Doubles: Seryna Xiao & Anna Zheng (WA)

U13 Mixed Doubles: Jeremy Leon Chai & Anna Zheng (Malaysia/WA)

U15 Boys Singles: Timothy Sentosa (WA)

U15 Girls Singles: Joanne Zheng (WA)

U15 Boys Doubles: Justin Lim & Timothy Sentosa (WA)

U15 Girls Doubles: Shakthi Angusamy+Cindy Lawrence (WA)

U15 Mixed Doubles: Timothy Sentosa+Joanne Zheng (WA)

U17 Boys Singles: Hong Yuan Wong (WA)

U17 Girls Singles: Esther Chang (WA)

U17 Boys Doubles: Dawson Lawrence & Aidan Wheller (WA)

U17 Girls Doubles: no event

U17 Mixed Doubles: Julian Lee & Natasha Wee (WA)

Other Results

You can find all the detailed results of our other events online on Tournament Software which is the world standard platform for managing badminton competitions. Users can easily access the winners lists (look for the "winners" tab after selecting the event), as well as the draws, match results and more. Please click or visit the following link for a list of all our tournaments: <https://tinyurl.com/BadmintonWAevents>



WA Open State Women's
Singles Champion Trophy
donated by Kay Terry MBE(C)

Australian Junior International and Asia-Pacific U19 Team Championships

On 11-16 September 2018 Badminton WA hosted two international junior events:

- * Asia-Pacific Under 19 Team Championships (sanctioned by Badminton Oceania, based on the mixed team format was previously known / held as Pan-Pacific Trophy)
- * Australian Junior International (sanctioned by the Badminton World Federation).

Both events were supported by Badminton Oceania and Badminton Australia as well as the City of Wanneroo. The Referee was Jane Wheatley; Event Director Trevor Briedis.

It was anticipated that these tournaments would attract strong international entries from countries looking to offer their upcoming juniors international competition experience. Unfortunately, this was not what happened, and the event was significantly smaller than anticipated. Only 4 teams (2 * Australian & 2 * New Zealand) have entered the Asia-Pacific event, and the Australian Junior International had only 42 entries (32 from Australia, 8 from New Zealand, 1 from Malaysia and 1 from USA).

The factors contributing to such disappointingly low entries included an unfortunate "force majeure" date clash with another international event in South Australia, effect of school holidays / exam dates in a number of potentially participating countries, and less than ideal promotion strategy for the event. These will be the lessons learned and mistakes to be avoided for the future.

Despite only a modest number of players, the standard of play was excellent and the finals were attended by a number of dignitaries, including BWF Vice-President and BA President Geraldine Brown, Mayor of the City of Wanneroo Tracey Roberts, MLA for Girrawheen Margaret Quirk, City of Wanneroo Councillor Hugh Nguyen and Badminton WA Life Members. The overall presentation of the event was at a very high level and received many compliments.

Australian Junior International winners:

Men's Singles: Oscar Guo (NZL)

Women's Singles: Angela Yu (QLD AUS)

Men's Doubles: Kai Chen Teoh (WA AUS) & Dacmen Vong (NZL)

Women's Doubles: Maggie Chan & Jodee Vega (both NSW AUS)

Mixed Doubles: Adam Jeffrey & Roanne Apalisok (both NZL)

Asia-Pacific U19 Team Championships winners - Team New Zealand Black:

Oscar Guo, Dacmen Vong, Roanne Apalisok, Shaunna Li



New Zealand players performing traditional haka. Photo courtesy of Samuel Fan

WA State Teams



Under 17 State Team (Invercargill, New Zealand)

Back row L-R: Bradley Chen (Umpire), Hong Yuan Wong, Aidan Wheller, Julian Lee, David Wheller (Manager), Nick Kidd (Coach), Theodore Kang, Dawson Lawrence.

Front row L-R: Bernice Teoh, Janice Tan, Jasmine Tan, Alicia Xu, Anjali Bhujun.

Team result: 4th place.

Individual titles: Hong Yuan Wong (Boys Singles winner, Boys Doubles runner-up), Julian Lee (Boys Doubles runner-up), Bernice Teoh (Girls Doubles runner-up).



Under 19 State Team (Hobart, Tasmania)

Back row L-R: Ryan Lin (Travelling Coach), Kai Chen Teoh, Jason Lee, Marcus Chan, Sunyee Zheng, Sok Teoh (Manager), Lily Buttrose (Umpire).

Front row L-R: Ryan Tan, Jasmine Tan, Janice Tan, Alicia Xu, Bernice Teoh, Anjali Bhujun.

Not shown: Yuli Zheng (Pre-event Coach)

Team result: 3rd place.

Individual titles: Kai Chen Teoh (Boys Doubles winner, Boys Singles runner-up, Mixed Doubles runner-up)



Under 15 State Team (Wahroonga, New South Wales)

Back row L-R: Shakthi Angusamy, Justin Lim, Cindy Lawrence, Robin Fu, Joanne Zheng, Timothy Sentosa.

Front row L-R: David Chadderton (Coach), Suryawati (Manager).

Not shown: Paul Garvey (Umpire).

Team result: 4th place.

Facilities

It was exciting to be able to stage the inaugural LiveLighter South-West Championships at the new Mandurah Aquatic and Recreation Centre in April 2018. This event was made possible thanks to generous support from the City of Mandurah and MAPTO, with facilitation from Sports Marketing Australia Pty Ltd. This venue is new for Badminton WA events, and has been well received by the tournament players. We look forward to hosting more events in Mandurah, which will make them easier to access for players living further south - from Perth SOR suburbs to Peel, South-West and beyond.

On another note also related to facilities, in 2018 Badminton WA has been holding consultations with a number of local governments and independent consultants regarding feasibility of a future state badminton centre. Such a major undertaking will be very demanding, presenting many challenges and can only be possible if support from many key stakeholders on multiple levels is secured. It is, however, encouraging to see that the sporting scene in WA is not stagnant, and there is interest in developing the sports' infrastructure.



Jasper Tan and Angie Yang at the inaugural LiveLighter South-West Championships, April 2018
Venue: Mandurah Aquatic & Recreation Centre

Marketing and Communications

In late 2017-early 2018 we have been working on a partnership with SportsPass aiming to bring our members additional benefits in the form of discounts and special offers from various suppliers and businesses. Unfortunately this partnership scheme turned out to be challenging to leverage, and it did not go ahead. We remain on the lookout for other opportunities to make Badminton WA membership more attractive.

Our "Badminton Shots" e-newsletter continues to be an important medium for a broad range of badminton-related updates, news pieces and event alerts, now delivered to more than 3500 subscribers. Unfortunately, with only a small staff it is challenging to produce it as frequently as we would like to. A note to club organisers: we continue to rely on your valuable help in collecting and maintaining accurate information, including email addresses, for all our registered members. Please continue to assist us, and if there are any concerns about privacy or unwanted emails, all our newsletters come with an easy one-click unsubscribe option. Subscription link for new users: <http://tinyurl.com/bawashots>

One of our significant developments in 2018 was the new live streaming setup which has allowed a much better coverage of our tournaments on Badminton WA's YouTube channel. With integrated live score panel and graphics, we are now able to produce live video streams at quality level on par with some of the professional video companies at a fraction of a cost. Ability to incorporate additional graphics / logos / photo and video content opens

new opportunities for collaboration with potential sponsors and event partners. Channel link: <http://tinyurl.com/bawaYT>

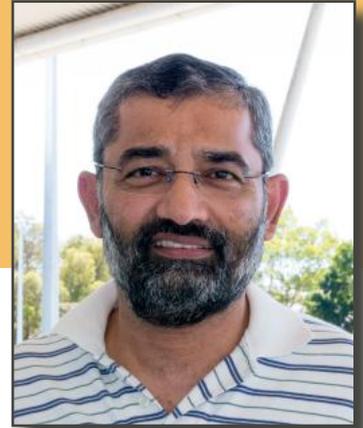


Screenshot / thumbnail image from a live video stream during the LiveLighter WA Open State Championships in July 2018.

Our website remains a source of information about our events and programmes, and we find that an increasing number of people turn to it to find out about our affiliated clubs and associations, tournaments, coaching options etc. Our Facebook page remains popular (despite less than desirable update frequency), and has just reached 2000 followers. Utilising modern online tools and communication technologies allows us to be closer to our members and the badminton community, although we are still very far from perfect.

Success of our programmes and initiatives creates an excellent platform for partnering with a variety of businesses, building much needed ties and support networks. In the current economic climate this remains difficult, and our efforts are not always sufficient. We would like to ask our members who come from a variety of backgrounds and organisations to help us build a better future for badminton in WA.

TREASURER'S REPORT



It is with mixed feelings, I present Badminton WA's audited financial statements for the year ending 31st December 2018.

Operating Results

The Association recorded a small net operating deficit of approximately \$5K in the 2018 financial year. Key items which I wish to comment on are:

1. A significant item in this year's financial statements is a reduction in the net opening equity (or accumulated surpluses / net assets) in an amount of \$37.5K. This was due to an accounting error from quite a few years ago, before the current Executive Officer's and my own tenures. This error was only identified during the 2018 year. The reduction corrects for a prior period error in the preparation of earlier years' audited accounts, and does not constitute part of a true reported operating result for the 2018 year according to Accounting Standards, and as compared to our budget for 2018.
2. The participation funding grant from Badminton Australia was unexpectedly reduced by \$6K.
3. We did not receive any inclusivity funding which was a further \$6.2K reduction.
4. A portion (\$4.2K) of a government grant received had to be returned. This happened because, due to a number of

challenges and limitations, we were unable to deliver some of the aspects a planned development program for state team coaches and managers.

5. To handle the Association's increased workload we had to increase the expenditure on staffing costs by approximately \$4.9K.

Overall, just in grants alone the real variance between this year and last year was approximately \$43.8K. For an association of our size, we were very fortunate that other aspects such as Wings and Tournaments were able to supplement our income and reduce the overall impact in real terms. This result demonstrates that the Association continues to operate in a fiscally responsible manner and is able to manage challenging financial circumstances.

Since we have slipped back into a small operating deficit position, the Board of Management has had to make some difficult decisions to bring the budget back into neutral or ideally positive territory. Since grants have proved to have a high degree of variability, getting into a financially self-sustaining position continues to be a very important priority for the Association.

Balance Sheet

Badminton WA continues to be in a strong financial position with approximately \$312K in net equity (or accumulated surpluses / net assets) as at 31st December 2018. Unfortunately, this is a reduction of approximately \$40K from the 2017 position due to the combination of this year's small operating deficit and the prior period error accounting adjustment as explained above (1) and in the notes to the accounts. The Association's cash continues to be managed conservatively with \$200K held in a term deposit and a further \$96K in an interest bearing account.

The Association continues to be run in line with the strategies and plans developed by the Board of Management and endorsed by the membership. The strategic plan has been refreshed and revitalised and endorsed by the members at the 2018 AGM. In financial terms, the strategic alignment is reflected by the majority of funds expended on tournaments, state teams and high-performance squads, school coaching and events and Wings Junior clubs. Much of this is focussed on increasing grassroots participation to continue to lay the foundations for a sustainable association. The second largest outlay is for staffing and is likely to continue and might even need to increase in the future given the complexity and volume of work required to operationally and strategically support the Association. By my

assessment, this level of staffing needs to continue to be supported financially however this large single outlay (outside of normal running costs) will need to continue to be managed both from a workload and a financial perspective. The staffing outlay is considered justified, necessary, and highly valued.

Audit Findings

Badminton WA has once again engaged the services of Violette Schreiber, the same auditor we have appointed for the last three years.

There were no adverse audit findings by the auditor and in fact, she commended the Association on our internal control processes.

General Comments

Sincere thanks go to our Executive Officer and Administrative Assistant who carry out the majority of operational duties and make my role significantly easier than it could be.

My thanks to the Board of Management for their tireless efforts to maintain and improve the operation and management of this great sport in Western Australia.

I commend the 2018 annual accounts for your acceptance.

Neal Miranda
Treasurer

The Badminton Association of Western Australia (Inc)
ABN 34 245 256 670

Audit Report and Financial Statements
for the year ended 31 December 2018

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Independent Auditor's Report

To the Board members of The Badminton Association of Western Australia (Inc.):

Opinion

We have audited the financial report of The Badminton Association of Western Australia Incorporated which comprises the balance sheet as at 31 December 2018, and the income statement and the statement of changes in equity for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the declaration by those charged with governance.

In our opinion, the accompanying financial report of the Badminton Association is prepared, in all material respects, in accordance with Associations Incorporation Act 2015 of Western Australia.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial statements have been prepared for distribution to members of the Association. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the members, or for any purpose other than that which it was prepared.

The Board's responsibility for the Financial Report

The Board of The Badminton Association of Western Australia Inc. is responsible for the preparation and fair presentation of the financial report in accordance with the financial reporting requirements of the Associations Incorporations Act 2015 and for such internal control as management determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the board is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes

our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial statements, and significant estimates. The procedures have been undertaken to form an opinion as to whether, in all material respects, the financial statements are presented fairly in accordance with the financial policies as set out in the association constitution. The policies do not require the application of all accounting standards. The opinion expressed in this report has been formed on the above basis and does not include the effectiveness of the association's internal control.

Kind Regards,

Date: 20th March 2019

Auditor: Violette Schreiber (MAS, FIPA)

Signature: A handwritten signature in blue ink, appearing to read 'V. Schreiber', is written over the printed name.

Address: PO Box 2999, South Hedland WA 6722

The Badminton Association of Western Australia (Inc.)

ABN 34 245 256 670

Balance Sheet

As of December 2018

	Notes	2018 \$	2017 \$
ASSETS			
Current Assets			
Cash and cash equivalent	2	306,867	323,370
Accounts Receivable	3	16,477	33,950
Stock		898	898
Prepayments		36,168	40,028
Security Bonds and Deposits		150	50
Total Current Assets		\$360,560	\$398,296
Non-Current Assets			
Plant and Equipment	4	12,416	17,285
Total Non-Current Assets		\$12,416	\$17,285
Total Assets		\$372,976	\$415,580
LIABILITIES			
Current Liabilities			
Accounts Payable		38,477	44,861
Accrued Expenses		-	1,750
GST Liabilities		638	(587)
Payroll Liabilities		9,846	9,323
Revenue Received in Advance		12,133	6,518
Other Current Liabilities		-	1,427
Total Current Liabilities		\$61,094	\$63,293
TOTAL LIABILITIES		\$61,094	\$63,293
NET ASSETS		\$311,882	\$352,288
EQUITY			
Accumulated members' funds	5	306,375	349,303
Court officials reserve		5,507	2,984
TOTAL EQUITY		\$311,882	\$352,287

The Badminton Association of Western Australia (Inc.)
ABN 34 245 256 670

Income & Expenditure Statement

For the year ended 31 December 2018

	Notes	2018	2017
		\$	\$
INCOME			
Grants	6	119,079	162,961
Income from events & activities		180,884	168,162
Affiliation & player registration fees		65,222	61,341
Administration Recoups		1,230	5,250
Interest received		4,662	4,963
BA Fare Share Reimbursements		1,871	-
Sponsorships Received		500	-
Donations Received		901	-
Other income – including state teams		68,315	44,527
TOTAL INCOME		\$442,665	\$447,204
EXPENDITURE			
Expenditure from events and activities		208,487	212,127
Depreciation - Plant and Equipment		5,041	5,645
Insurance expenses		23,037	22,743
Membership expenses		16,843	16,520
Office expenses		7,997	7,230
Board & CEO Expenses		3,253	2,511
Payroll expenses		101,758	96,898
Other expenses – including state teams		81,677	54,659
TOTAL EXPENDITURE		\$448,093	\$418,333
Surplus / (Deficit)		(\$5,428)	\$28,871

The Badminton Association of Western Australia (Inc.)
ABN 34 245 256 670

Statement of Changes in Equity

For the year ended 31 December 2018

	Note	Accumulated Members' Funds \$	Court officials reserve \$	Total \$
CHANGES IN EQUITY				
Opening balance as at 1 January 2017		320,432	1,714	322,146
Add / (Deduct) prior period adjustment	6	(37,500)		(37,500)
Add / (Deduct) surplus / (deficit) for the year		28,871	-	28,871
Add / (Deduct) increase / (decrease) in Reserves for the year		-	1,270	1,270
Closing balance as at 31 December 2017		\$311,803	\$2,984	\$314,787
Opening balance as at 1 January 2018		311,803	2,984	314,787
Add / (Deduct) surplus / (deficit) for the year		(5,428)	-	(5,428)
Add / (Deduct) increase / (decrease) in Reserves for the year		-	2,523	2,523
Closing balance as at 31 December 2018		\$306,375	\$5,507	\$311,882

The Badminton Association of Western Australia (Inc.)
ABN 34 245 256 670

Notes to the Financial Statements

For the year ended 31 December 2018

Note 1: Summary of Significant Accounting Policies

The financial statements are prepared on the basis that The Badminton Association of Western Australia (Inc.) (the "Association") is a non-reporting entity. The financial report is therefore a special purpose financial report that has been prepared in order to meet the requirements of the Association's Constitution, Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board.

The financial report has been prepared in accordance with the following Australian Accounting Standards and Interpretations and the disclosure requirements:

- AASB 101, Presentation of Financial Statements
- AASB 108, Accounting Policies, Changes in Accounting Estimates and Errors
- AASB 1031, Materiality
- AASB 1048, Interpretation of Standards
- AASB 1054, Australian Additional Disclosures.

The financial report covers The Badminton Association of Western Australia (Inc.) as an individual entity. The Badminton Association of Western Australia (Inc.) is incorporated in and domiciled in Western Australia under the State's Associations Incorporation Act 2015.

The financial report has been prepared on an accruals basis on historic costs and does not take into account changing money values or, except where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

The following is a summary of the significant accounting policies adopted by the Association in the preparation of the financial report. The accounting policies have been consistently applied unless otherwise stated.

Property, plant & equipment

The Association's fixed assets are office & other equipment and are brought to account at cost, less where applicable, any accumulated depreciation or amortisation.

The depreciable amount of all fixed assets is depreciated on a straight-line basis over their useful lives to the Association commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are:

Class of Asset: Office equipment, Depreciation rate: 20%

Class of Asset: Other equipment, Depreciation rate: 20%

Income tax

The Association is exempt from payment of income tax under Subdivision 50-B of the Income Tax Assessment Act 1997.

Employee entitlements

Provision is made for the liability for employee entitlements on the following basis:

- Annual leave - statutory or contracted entitlement is provided for;
 - Long service leave - statutory or contracted entitlement is provided for;
- As at 31 December 2018, there was no liability for unused annual leave and there was no long service leave liability.
- Sick or other leave - there are no sick or other leave entitlements that accrued as a monetary entitlement and therefore no provision has been established.
 - Contributions required under the Superannuation Guarantee legislation are charged as expenses when incurred and remitted to the employees' nominated fund accounts as required by law.

Revenue

A number of the Association's programs are supported by grants received from the federal, state and local governments.

If conditions are attached to a grant, which must be satisfied before the Association is eligible to receive the contribution, recognition of the grant as revenue is deferred until those conditions are satisfied.

Revenue from the sales of goods is recognized upon the delivery of goods to customers.

Revenue from the rendering of a service is recognized when the amount of revenue can be measured reliably, collection is probable, the costs incurred or to be incurred can be measured reliably, and when the criteria for each of the Association's different activities have been met.

Interest revenue is recognized on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

Cash

For the purpose of the statement of cash flows, cash includes cash on hand and at call deposits with banks or financial institutions.

Note 2: Cash and cash equivalent	2018	2017
	\$	\$
Main Bank Account 100559328	9,453	5,964
PayPal Account A7XZWCXFLTBFJ	582	191
Term Deposits	200,000	
ING BusinessOptimiser 60704585	96,161	312,137
TryBooking.Com account		205
Stripe Online Payments Acct	118	(5)
Travel Card Account		4,437
Contra Suspence (Clearance)	23	
Petty Cash	430	99
Undeposited Funds	100	343
	\$306,867	\$323,370

Note 3: Accounts Receivable	2018	2017
	\$	\$
Accounts Receivable	6,477	(3,818)
Other debtors	10,000	37,768
	16,477	33,950

Note 4: Property, plant & equipment	2018	2017
	\$	\$
Office Equipment at Cost	8,705	9,533
Office Equipment Accum Dep'n	(7,105)	(6,937)
	1,600	2,596
Other Equipment at Cost	19,366	19,366
Other Equipment Accum Dep'n	(8,551)	(4,678)
	10,815	14,689
	12,416	17,285

Note 5: Accumulated members' funds	2018	2017
	\$	\$
Retained Surplus/(Deficit) – Opening Balance	311,803	320,432
Current Year Surplus/(Deficit)	(5,428)	28,871
Retained Surplus/(Deficit) – Closing Balance	306,375	349,303

The different in the ending balance for 2017 and the beginning balance in 2018 is due to DSR OSP Grant revenue timing adjustment in 2018. Please see Note 6 for more information. Statement of Changes in Equity reflects the changes.

Notes 6: Grant revenue

In regard to the OSP grant, a prior period error in past audited accounts has been identified. Historically, OSP (Organisational Sustainability) grants had always been for the financial year 1 July to 30 June, and at balance date the Association would treat for its financial year ended 31 December only 50% of the annual grant to be earned revenue and the remaining 50% to be deferred or unearned income (credit balance = liability) in the Balance Sheet. Current year investigations have revealed that at some point in the last 4 or so years, the term of the grant has been varied by the Department to our own financial (=calendar) year. Accordingly in 2018 only \$37,500 net has been able to have been recognised to be earned revenue, even though the level of the grant has been maintained consistently at \$75,000pa in recent years.

	2018	2017
	\$	\$
Department of Sport & Recreation (DSR)		
DSR OSP (Governance) Grant – see note below	75,000	75,000
DSR Inclusivity Grant		6,181
DSR Other Grants – see note below	(4,054)	12,600
Total DSR Grants	\$70,946	\$93,781

The negative (\$4,054) 2018 Other DSR Grant item relates to the 2018 return of 2017 DSR Coach Development Grant, not able to be fully acquitted in 2017.

Healthway Grant	26,000	25,000
BA CALD Program		0
BA Participation Grant	20,000	26,000
Lotterywest Para-Badminton Grants	(18)	15,568
City of Wanneroo Grants	2,001	2,482
DSR Kidsport Grant	150	130
	\$119,079	\$162,961

PAST RECORDS

Office Bearers and Staff

RECORD OF PRESIDENTS

1924	Mr. A. Hodder
1925-1937	Mr. F. Aldrich
1938-1947	Mr. H. Styants
1948-1949	Mr. F. Johnston
1950-1951	Rev. E. Bryant
1952-1953	Mr. K. Baker
1954	Mr. G. Rowe
1955-1960	Mr. R. Meyer
1961-1965	Mr. Don Hall
1966-1977	Mr. Cedric Baxter
1978-1983	Mr. Don Stockins
1984-1989	Mr. D. Alan McElroy
1990-1993	Mrs. Leslie Garnsworthy
1993-1999	Mr. Gregory Vellacott
1999-2001	Mr. Norman Anthony
2001-2003	Mrs. Jane Wheatley
2003-2005	Ms. Gae Gaffney
2005-2008	Mr. John Csallo
2008-2008	Mr. Gregory Vellacott
2009-2013	Dr. Judith Cousins
2014-2015	Mr. Bruce Napier
2016-2016	Dr. Judith Cousins
2017-	Mrs. Lily Buttrose

RECORD OF SECRETARIES

1924	Mr. D. Rushton & Mr. S. Rowe
1925	Mr. D. Rushton & Mr. G. Somes
1926-1927	Mr. Gerald Parkes (Sec/ Treasurer)
1928	Mr. Peck (Sec/Treasurer)
1929	Mr. F. Johnston
1930-1932	Mr. S. Rowe
1933-1935	Miss L. Smart
1936	Mr. S. Rowe
1937-1938	Mr. M. Marchall
1939	Mr. D. Barton
1940-1946	Mr. R. Neal
1947	Dr. J. Horton
1948-1949	Miss M. Thompson
1950-1951	Mr. G. Alford

1952	Mr. B. Treasure
1953	Mr. G. Alford
1954	Mr. B. Treasure
1955-1956	Mr. B. Smith
1957-1959	Mr. V. Conlan
1960	Mr. B. Bertie
1961	Mr. V. Conlan
1962	Mr. D. Stockins
1963-1964	Miss P. Brady
1965	Mr. C. Baxter
1966	Mrs. E. Williams
1967	Mr. G. Rowe
1968	Miss P. Newbury
1969-1970	Miss J. Truscott
1971-1972	Mrs. J. Harwood
1973-1974	Mrs. E. Sparks
1975	Mrs. J. Harwood, Mrs. E. Sparks
1976-1977	Miss B. Edwards
1978-1981	Miss M. Winton
1982-1984	Miss M. Lauritsen
1985-1986	Mrs. K. Pratt
1987	Mrs. M. Juon, Mrs. K. Pratt
1988	Mrs. K. Pratt
1989-1990	Miss B. Edwards
1992	Mrs. M. O'Dea,
1993	Mr. J. Crossland, Mrs. B. Pusey, Miss D. Harding
1994-1997	Mrs. D. Kern
1997-2000	Mrs. V. Sullivan
2000-2002	Mr. S. Favacho
2002-2003	Mrs. Val Sullivan
2003-2004	Mrs. T. Harwood, Mr. John Csallo
2004-2006	Mr. Norman Anthony
2006-2007	Mr. Toby Hodgson (Executive Officer)
2008-2008	Dr. Judith Cousins
2009-2013	Mr. Bruce Napier
2014	Dr. Judith Cousins
2015-2015	Mr. Gaelen Williams
2016-2017	Mr. Bruce Napier
2018-	Ms. Eva Wu

RECORD OF TREASURERS

1926-1927	Mr. Parker (Sec/Treasurer)
1928	Mr. Peck (Sec/Treasurer)
1929-1931	Mr. Ferguson
1932-1933	Mr. H. Turner
1934-1949	Mr. M. Morris
1950-1951	Mr. W. Same
1952	Mr. T. Choon
1953	Miss B. Mason
1954	Mr. T. Choon
1955-1956	Mr. B. Morris
1957-1960	Mr. N. Kalaf
1961-1962	Mr. N. Kalaf
1962-1964	Mr. B. Simpson
1965-1966	Miss L. Broadhurst
1967	Miss K. Nicholls
1968-1973	Miss P. Newbury
1974-1979	Mr. D. Crowther
1980-1986	Mr. K. Rodgers
1987-1988	Mr. R. Tan
1989	Mrs. P. Patrick
1990	Mr. A. Franklin
1991-1992	Miss L. Lethlean
1993	Mr. T. Ball, Mrs. P. Patrick
1994	Mrs. P. Patrick
1995-1998	Mr. B. Perryman
1998-1999	Ms. C. Culverwell
1999-2000	Mr. A. Smith
2000-2003	Miss G. Gaffney
2003-2004	Mr. Geoff Hashman
2004-2005	Mr. Peter Hong/Ms. Nancy Go/ Mr. Hitesh Shah/Mr. Dave Morrow
2006-2007	Mr. Tony Ince
2008-2009	Mr. Oliver Hung
2010-2014	Mr. Kim Rodgers
2015-	Mr. Neal Miranda

RECORD OF EXECUTIVE OFFICERS

2006-2008	Mr. Toby Hodgson
2009-2010	Mr. Nick Kidd
2011-2015	Mr. Himanshu Thacker
2015-	Mr. Eugene Glazman

PAST RECORDS

Life Members and Service Awards

BADMINTON WA LIFE MEMBERS

(* Denotes Deceased)

1929	Mr. A. Hodder*, Mr. W.E. Forster*	1986
1931	Mr. G. Parkes*	
1933	Mr. S. Rowe*	
1936	Mr. H.A. Ashton*, Mr. J. Rossiter*	
1938	Miss L. Smart*, Mr. F.A. Johnson*	
1939	Rev. E. Bryant*	
1948	Mr. M. Morris*	
1960	Mr. V. Conlan*	
1964	Mr. D. Hall*	
1968	Miss Pat Brady*, Mr. Cedric Baxter OAM	
1969	Mr. G Rowe*	1987
1970	Mr. Laurie Blackburn	
1972	Mr. Don Stockins OAM, Mr. Arthur Woods, Mr. George Ramage*	1988
1976	Mr. Don Walker*, Mr. Charlie Richardson*	
1979	Mr. D. Alan McElroy*, Mr. E. Charles Stapleton	
1981	Miss Joan Kennington	
1982	Mrs. Joan Harwood	1989
1984	Miss June Johnstone	1991
1985	Mr. Peter G Cooper OAM	
1986	Mrs. Audrey Tuckey	
1997	Mr. Greg Vellacott	1992
1998	Mrs. Phyllis Jupp, Mr. Kim Rodgers	2001
1999	Mrs. Beth Pusey, Ms. Kay Terry MBE	2013
2001	Mr. Bruce Perryman, Ms. Gae Gaffney	
2009	Dr. Judith Cousins	
2015	Mrs. Kelly Hoare, Mrs. Jane Wheatley	2014 2015 2016
		2017
		2018

RECORD OF SERVICE AWARDS

Mrs. E.V. Sparks
Mrs. Audrey Tuckey
Mr. Richard Booker
Mr. Geoff Higgs
Mr. Paul Kong
Mr. Gordon Lang
Mr. Don Stockins OAM
Mr. Max Strachan
Mrs. Phyllis Jupp
Mr. Kim Rodgers
Mr. Charles Stapleton
Mrs. Dianne Criddle
Miss Marlene Carter
Miss Beth Edwards
Mrs. Pat Patrick
Mr. Alan McElroy
Mr. Bruce Perryman
Miss Faye Truscott
Miss Marg Lauritsen
Ms. Kay Terry MBE
Mr. Robert Italiano
Mr. Peter Smith
Miss Gae Gaffney
Mrs. Audrey Pearce
Mr. John Pearce
Mrs. Val Barratt
Mr. Peter Cooper OAM
Mrs. Kelly Hoare
Mr. Bruce Napier
Mrs. Dianne Booth
Mr. Trevor Briedis
Mr. Mark Duxbury
Mrs. Kelly Hoare
Mr. Andrew Chai
Mr. Colin Criddle
Mr. Samuel Fan
Mr. Winston Allen
Mrs. Annie Sim
Mrs. Lily Buttrose
Mr. Mark Cunningham
Mr. Jiten Bhatt
Mr. Bradley Chen

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